



**Stanislaus County
Final Capital Improvement Plan
Fiscal Year 2007-2008**

INTRODUCTION AND SUMMARY

INTRODUCTION

The County's Final Capital Improvement Plan for Fiscal Year 2007-2008 identifies 304 capital improvement projects over the next twenty (20) years. County department heads and CEO staff have collected and updated relevant information pertaining to the capital improvement needs of the County. Those needs total \$1,468,582,617 in estimated total project costs, with \$1,048,681,995 being the portion of the estimated project costs that would be the responsibility of Stanislaus County. A number of projects include funding from partner agencies other than Stanislaus County.

This document provides a listing of the Final Capital Improvement Plan projects for Fiscal Year 2007-2008, and is presented to the Board of Supervisors for final approval. The preliminary Capital Improvement Plan was presented to the Board of Supervisors for their consideration on December 4, 2007. Pursuant to California Government Code §65401, it was subsequently presented to the Planning Department for evaluation relative to consistency with the County's General Plan in accordance with the California Environmental Quality Act (CEQA). On February 21, 2008, the Planning Department presented the CIP to the Planning Commission for their consideration. The Planning Commission found the County Capital Improvement Plan consistent with the General Plan and recommended approval to the Board of Supervisors.

Based on budgetary issues, space needs, community expectations and general direction from the Board, capital project priorities include:

- ◆ Animal Shelter
- ◆ Empire Pool
- ◆ Coroner's Facility
- ◆ Public Safety Center Master Plan
- ◆ 12th Street Building 5th Floor Build-Out
- ◆ County Roads
- ◆ Law Enforcement Area Command Facilities
- ◆ Library Strategic Master Plan

Board adoption of a Capital Improvement Plan does not provide approval or funding for individual projects in the CIP. Each defined project requires its own implementation and financing plan, environmental impact findings and subsequent approval by the County Board of Supervisors.

Pursuant to California Government Code §65401, a County's Capital Improvement Program must be submitted to the County Planning Commission for review in order to determine "conformity with the adopted General Plan or part thereof." In Stanislaus County, the Department of Planning and Community Development and County Counsel typically prepare a summary report to the Planning Commission which then will make findings as to the consistency

of the CIP with the various General Plan elements and policies. These findings will then be forwarded to the Board of Supervisors prior to final adoption of the CIP.

Definition of the Capital Improvement Plan

The Final Capital Improvement Plan (CIP) provides a forecast of capital improvement needs for Stanislaus County over then next twenty (20) years. The Final CIP is a listing of project needs that have been identified generally requiring a one-time investment of public funds for acquisition, replacement or development of new equipment or facilities exceeding one hundred thousand dollars (\$100,000) in value. This final listing of projects is provided to the Board of Supervisors for approval and, based on the Board's direction, provides a guideline for the prioritization and budgeting for project initiatives in accordance with the Board's priorities.

The Board of Supervisors approved the Capital Improvement Plan for Fiscal Year 2006-2007 on June 26, 2007. Since that time, new projects have been requested and some of the projects adopted by the Board of Supervisors have been modified by estimated cost, implementation schedule, funding source and/or a change in priority. Those projects that have been completed have been removed from the list. Also, changing priorities and lack of funding opportunities have resulted in the removal of some previously planned projects.

The Capital Improvement Plan serves multiple purposes and numerous users. Perhaps the single most important purpose is to outline the County's planned capital project needs in priority order. However, the plan also serves:

- ◆ As a capital expenditure forecasting tool for the purpose of anticipating long-term major capital costs over the next twenty (20) years;
- ◆ As a listing of projects eligible for funding with Public Facilities Fees, or Growth Impact Fees, pursuant to Stanislaus County Code Chapter 23, Section 23.05;
- ◆ As a guide for the Board's evaluation of project priorities; and
- ◆ As a verification that the long-range planning is consistent with the priorities of the Board of Supervisors.

This Final CIP is a dynamic planning document. Funding and other unique circumstances and opportunities may advance or delay any specific project's implementation. As a result, the projects requested in this plan are reviewed on an on-going basis and their status is updated depending on Board of Supervisors direction and approval. Project information is updated as more accurate information is obtained. Projects that were listed in the last published Final Capital Improvement Plan (for Fiscal Year 2006-2007) have been "carried over" into this project listing and updated. A summary of the requested changes to this plan for this document are provided later in this section of the report.

Inclusion of requested projects in the Final CIP is critical to Stanislaus County's ability to forecast scheduling and funding requirements for future capital projects. However, inclusion of a project in the Final Capital Improvement Plan does not provide specific approval by the Board of Supervisors of a project's priority, plan, schedule, or funding.

The Collection and Use of Public Facility Fees

As a result of the significant impacts from new development, the State Legislature passed AB 1600, which set the rules for the imposition and administration of development impact fees. The law, which became effective in January 1989, requires local government to establish a nexus between the amount new development and the facilities required. The County and all nine cities in the County collect Public Facility Fees in order to mitigate the impact from new development. Revenue from public facility fee collection is allocated to those Capital Projects that are needed to accommodate population and employment growth. The requirements for new facilities, equipment, vehicles, and roads are based on population and employment growth projected within Stanislaus County. Public Facility Fees cannot be more than the cost of the public facility needed to mitigate growth impacts and can only be used for intended purposes. The determination of the quantity of the above listed items to serve the forecasted population growth requires the adoption of standards. These standards establish the level of service for existing and future County infrastructure. Standards are stated in terms of space, services and/or use per capita. A per unit of cost is also used to calculate a correct public facility fee amount. New development cannot be held responsible for a higher standard than exists for the current population.

Definition of a Capital Project

A capital project is a one-time expense attributed to acquisition, remodel, construction, demolition, or improvement of real property. Examples of capital projects may include: new construction of buildings, roads, bridges and infrastructure, land acquisition, renovation or remodeling, and site development costs. Generally, to be included in the CIP, a project will have a cost exceeding \$100,000¹. Acquisition of vehicles, technology improvements, and equipment expenditures may be included as well. Also included in the Final CIP are requests for significant County contributions to projects of other agencies.

Routine maintenance and other recurring efforts are not capital projects. Painting, patching, pavement repairs, installation of new floorings, lighting, fences, and wiring are considered to be maintenance efforts, unless these tasks are associated with the renovation of a facility for a new use. However, requests for annual funding allocation is included in the CIP for specific deferred maintenance items and recurring, large cost road maintenance programs.

A project's actual implementation date may vary depending on the availability of funding and subsequent Board approval. Stanislaus County frequently applies for grant funding for projects that may otherwise be deferred because of insufficient funding. If a grant (or other funding) becomes available for a specific project application, the project may be accelerated and may be implemented sooner than the adopted schedule in the Final CIP indicates.

Project Categorization

Projects in the Final Capital Improvement Plan are divided into one of four categories:

- A) **“Approved/Funded” Projects** – Includes those requested projects that have either been approved by the Board or for which funding sources have been budgeted.

¹ The dollar threshold for qualifying "capital improvement projects" was increased by State law on January 1, 2003 from \$75,000 to \$100,000. Stanislaus County policy continues to recognize a threshold of \$75,000 to define a capital improvement. To make this Final Capital Improvement Plan listing more useful as a planning tool, several projects under this threshold have been included for informational purposes.

- B) **Projects “Pending Implementation”** – Includes those requested projects that were either included in the 2006-2007 Final Capital Improvement Plan or have been discussed with, but not necessarily approved by, the Board of Supervisors and identified as a high priority need. These projects may be pending further review and approval by the Board and/or complete identification of funding.
- C) **“Future Project - Master Planned”** – Includes those projects that were adopted within a Board-approved master plan, but for which full funding has not been identified and further specific review of the project has not been completed.
- D) **“Future Project - Pending Analysis”** – Includes proposed projects awaiting further Board direction, further business case justification, or identification of potential funding sources.

Generally, those projects which have been specifically reviewed and approved by the Board of Supervisors, and for which funding has been approved, are those projects which are most likely to be implemented within the next one-to-two years. Larger projects, including major roads and building projects, may extend over several years as planning, design, environmental review and construction are completed. Every effort is made to include "whole" projects in this plan; although some projects may require phased implementation.

Upgrading a Project's Prioritization by Category

Several factors are considered in the recommended categorization of projects (including the Board's priorities). These factors are used to assess the potential for successful completion of the project and the relative importance of the project based on the priorities of the Board of Supervisors. The following questions for each project should be answered:

Appropriation of Funds

- ◆ Has total funding for the project been identified?
- ◆ Has funding for the project been reviewed and approved by the Board of Supervisors?
- ◆ Are General Funds required for this project?
- ◆ Is this project eligible for full or partial use of Public Facilities Fees (PFF) or "Growth Impact Fee" funding?
- ◆ Is this project's funding subject to award of grant or other private funds that have not yet been received?
- ◆ Are there specific "funding opportunities" for this project that influence the implementation schedule or cost?

Project Need and Review

- ◆ Is this project identified as part of a more comprehensive needs assessment or master plan that has been approved by the Board of Supervisors?
- ◆ Has the Board of Supervisors considered other justification for the need of this project?

- ◆ Does this project require environmental review, and has such review been completed?
- ◆ Is this project currently underway? Does this project require completion of another project effort; or, conversely, does another project require completion of this effort?

The Final CIP includes the estimated investment cost for development of conceptual projects, but does not address the on-going operational (including staffing) and maintenance cost associated with the project. Resolution of these issues advances a project within the CIP timeline. Inclusion of a project in the Final CIP does not in and of itself constitute final project approval. Each project, or grouping of projects (like road projects), require a specific implementation and financing plan, possible CEQA review, and separate Board of Supervisors' approval. Projects listed in Category D – “Future Project – Pending Analysis”, are frequently new requests for which a needs assessment or feasibility study will be conducted or for which financing has not yet been identified. Within each category, requested projects have been grouped by Board of Supervisors' priority goals.

A summary of requested projects included in Fiscal Year 2007-2008 Final Capital Improvement Plan is provided beginning on the next page.

Priorities of the Board of Supervisors

On April 5, 2005, the Stanislaus County Board of Supervisors adopted new priorities to provide direction for Stanislaus County. Departments were assigned to a specific Board priority and “priority teams” are responsible for the success of each of the priorities. The Board’s priorities are reflected in the organization of the County budget and, also, in the Final CIP.

The specific Board priority underlying the need for each project is part of this report. In previous years, the Final CIP identified projects by budget category; i.e., Fiscal/General Services; Human Services; Public Protection and Public Resources. In this document, requested Final CIP projects are cross-referenced by CIP Category (defined in the next section) and by Board priority.

The seven Board of Supervisors' priorities are:

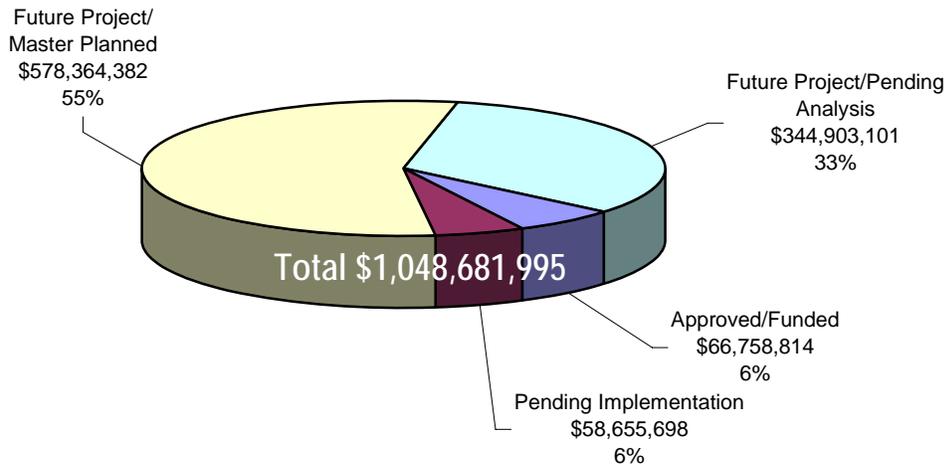
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|------------------------|--|
| A safe community | A strong agricultural economy/heritage |
| A healthy community | A well-planned infrastructure system |
| A strong local economy | Efficient delivery of public services |
| Effective partnerships | |

Summary of the Requested Final CIP for 2007-2008

The Final CIP compiled in 2007 contains a total of 304 projects. The estimated total capital cost for the 304 projects is approximately \$1.468 billion. The County’s cost of this total is \$1.049 million or 71.4%. The Final CIP is presented in four distinct funding categories and also by the seven priority categories adopted by the Board of Supervisors.

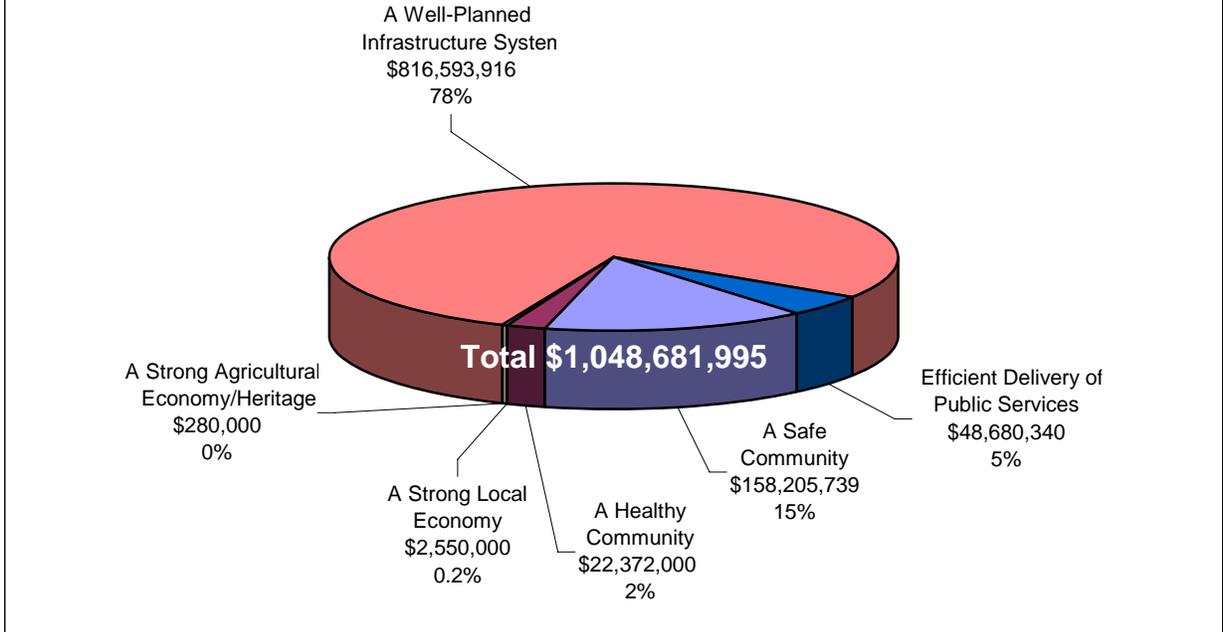
Of the total requested projects, 13.2% are within the “Approved/Funded” category. Projects pending implementation represent 24.7% of the total project list. Approximately 42.4% of the total project list is included within a Board of Supervisors' approved master plan. The balance of the project list (19.7%) is future requested projects pending additional analysis.

Estimated County Cost of CIP Projects By Implementation Category



The list of projects can also be reviewed in terms of the priorities established by the Board of Supervisors. Each project is assigned to a Board priority based on the “lead department.” Each County department is assigned to a “priority team” responsible for implementation of the seven Board priorities. Each Capital Improvement Plan project is assigned to a “lead department” that is responsible for implementation of the project. Approximately 78% of the County’s project cost and 234 projects are included under the Board priority of “A well-planned infrastructure system.” The Board’s priority of “A safe community” contains a total of 21 requested Final CIP Projects or 15% of the total County project list cost. The Board’s priority of “A healthy community” contains 16 requested Final CIP Projects or 2.13% of the total County project list cost. The remaining 33 projects in the Final CIP are spread among the other Board priorities as follows: “A strong local economy” (5), “A strong agricultural economy/heritage (1), and “Efficient delivery of public services” (27).

Value of All CIP Projects By Board of Supervisors' Priority



It would appear that the requested CIP projects are overwhelmingly geared toward achieving the priority of “A well-planned infrastructure system.” In reality, this priority includes all of the Public Works projects and planned expenditures for roads and traffic improvements – a total of \$816,593,916 or 77.87% of the entire Final CIP estimated County cost. Most of these projects, along with Transit projects, are funded by County Road funds, or dedicated State or Federal funds. The remaining funds are split between the remaining Board priorities. No requested projects have been listed under the “Effective partnership” priority. However, many of Stanislaus County’s projects also achieve that goal, as noted in the “other stakeholders” section of the detailed project descriptions. Most of the projects in this listing implement multiple Board priorities. For example, the Gallo Center for the Arts project is an extremely creative public-private partnership involving community fund raising, a private operator, County land and buildings, shared parking facilities, coordination and cooperation with the downtown Modesto business community, and enhancing the local and regional economy. Other projects such as the 12th Street Office Building and Parking Structure, the Waterford City-County Partnership and many others further achieve these objectives.

County Department	Number of Projects	Est. Total Project Cost	Est. Total County Cost
Animal Services	1	\$10,000,000	\$4,830,000
Area Agency on Aging	1	200,000	200,000
Behavioral Health and Recovery Services	4	16,500,000	16,500,000
Chief Executive Office/Capital Projects	4	29,300,000	23,900,000
Chief Executive Office/Economic Development	2	1,500,000	600,000
Chief Executive Office/Office of Emergency Services	1	120,000	120,000
Chief Executive Office/Public Information	4	7,021,234	4,005,569
Child Support Services	1	200,000	200,000
Clerk-Recorder	2	13,000,000	10,000,000
Community Services Agency	6	6,258,000	2,337,000
Cooperative Extension	1	280,000	280,000
Environmental Resources/Landfill	12	27,805,000	27,805,000
General Services Agency	2	650,000	650,000
General Services Agency/Building Maintenance	10	10,659,106	10,659,106
Health Services Agency	4	3,135,000	3,135,000
Library	3	1,950,000	1,950,000
Parks and Recreation	20	42,610,000	33,155,000
Planning/Community Development	3	78,300,000	76,300,000
Probation	3	14,183,170	14,183,170
Public Works/Roads and Traffic	183	1,032,089,107	664,998,916
Public Works/Transit	21	21,455,000	15,156,234
Redevelopment Agency	1	4,200,000	0
Sheriff	13	145,617,000	136,167,000
Stanislaus Regional 911	1	50,000	50,000
Strategic Business Technology	1	1,500,000	1,500,000
TOTAL	304	\$1,468,582,617	\$1,048,681,995

Summary of Changes from Capital Improvement Plan for Fiscal Year 2006-2007

Several substantial changes were incorporated into the Final Capital Improvement Plan (CIP), for Fiscal Year 2007-2008. Like the previously adopted CIP, projects were classified by the seven priorities established by the Board of Supervisors. This categorization ensures the alignment of the County's long-range capital planning to the vision, goals and priorities established by the Board.

A significant majority (nearly 80%) of the projects contained in the CIP are classified within the Board priority of "A well-planned infrastructure system." These are mostly road improvement and traffic projects previously re-assessed by the Department of Public Works with respect to funding priorities, State and Federal funding availability and the estimated cost and timing. A comprehensive list of road maintenance projects are also included consistent with the Department's new focus. The balance of the projects in "A well-planned infrastructure system" are comprised of transit, parks and recreation, and environmental resources (including the County landfills) projects.

Future projects contained in the CIP include likes of the Empire Sewer, Storm Drain and Sidewalk Improvement Project, the Behavioral Health and Recovery Services New Administrative Office, Healthy Community Center in Turlock, the Waterford Partnership City-County Facility, the Relocation of Services from County Center II, and Public Safety Center Capacity Expansion.

Sixty-three (63) new projects were included in the Final Capital Improvement Plan for Fiscal Year 2007-2008. They include, but are not limited to the:

- ◆ Implementation of the Integrated County Justice Information System;
- ◆ Implementation of the Countywide Voice-Over-Internet Protocol System;
- ◆ Design and construction of the Fink Road Landfill Interior Expansion, Ash Cell 4, and Municipal Solid Waste Cell 5;
- ◆ Implementation of the Integrated Public Safety System – Computer Assisted Dispatch;
- ◆ Construction of the Geer Road Solid Waste Transfer Station;
- ◆ Improvement and/or expansion of law enforcement facilities (Riverbank Joint City-County, high-tech crimes, firearms range, and emergency vehicle operations driving course);
- ◆ Improvements to Heron Point at Woodward Reservoir Regional Park;
- ◆ Series of road improvement projects for 2008-2009 and 2009-2010 (County Overlay, Rubberized Chip Seal, Conventional Chip Overlay, Road Resurfacing);
- ◆ Expansion of Clerk-Recorder/Elections Office;
- ◆ Improvements to Claribel Road (McHenry Avenue to Oakdale Road and Coffee Road Traffic Signals);
- ◆ Implementation of the Morgan Road Operations Yard Facility Master Plan;
- ◆ Construction of the North County Transportation Corridor;
- ◆ Improvements to Parklawn Park in the South Modesto area; and
- ◆ Construction of Multi-Modal Transfer Facility and purchase of three 40-foot buses for Stanislaus Regional Transit.

Twenty-two (22) projects have been completed and were removed from the CIP, including, but not limited to the:

- ◆ Construction of the Gallo Center for the Arts;
- ◆ Construction of the 12th Steet Office Building and Parking Garage;
- ◆ Development of the Salida Community Master Plan;
- ◆ Sewer Improvements to Robertson Road Sewer Improvements;
- ◆ Construction of Keyes Storm Drain System Phase I ;
- ◆ Upgrade /Replace of Existing Computer-Aided Dispatch System;
- ◆ Installation of Traffic Signals (Geer Road at Hatch Road and State Route 132 and Albers Road);
- ◆ Widening of Sperry Avenue from Baldwin Road to Interstate 5; and
- ◆ Remodel of the Paradise Medical Office in West Modesto.

The remaining projects have been modified to reflect new cost estimates, anticipated start and completion dates, funding sources or other details. A number of projects have been started in previous years and are currently underway.

Operating Impact of the Capital Improvement Plan

Stanislaus County considers each capital project in terms of its potential impact on the operating budget. Typical areas of impact include additional staffing, one-time costs not budgeted in the capital improvement plan, ongoing operations and maintenance costs and debt service payments. The planning and needs assessment process includes the initial projection of these costs, so that their impact can be part of the County's long range funding modeling process. The capital project budget for each of the County's building projects is typically established in the

County's Capital Projects Fund with all expenditures and funding included in the project budget for the term of the actual building project which may cross one or more fiscal years.

The following capital projects are at varying stages of completion, with some in the initial planning phase only. These projects are projected to have an impact during the current and future fiscal year operational plans.

Gallo Center for the Arts

This project was completed in the current fiscal year with the grand opening held in September 2007. The Fiscal Year 2007-2008 budget includes the net debt obligation for this facility of \$1,069,951. While responsibility for costs associated with the operation of the building transferred to the Central Valley Center for the Arts (CVCA), who is leasing the Center. The CVCA has contracted with the County to provide four basic services for the center, including landscaping, maintenance, parking, and telephones, which will be fully funded by the agency. One hundred percent of all operating costs are the sole responsibility of the Central Valley Center for the Arts. The County is reimbursed for these costs, except for the initial 120 days of maintenance, which ends in early 2008 and will be included in the budget in the current fiscal year to reflect the ongoing operational costs.

Build Out of District Attorney Office Space

The District Attorney moved into the new 12th Street Office Building last fiscal year. The current budget includes the operational and debt costs for this new building. At the time the District Attorney occupied the space, all of the offices were not fully built out. The current budget includes \$680,000 in funding to finish the build out of the fifth floor at 12th Street. Increased maintenance and utility costs will be planned for as part of the 2008-2009 budget process.

Public Safety Facilities and Additional Jail Beds

The Public Safety Facilities master plan identified a critical shortage of jail beds and the need to replace the current Coroner's facility among others. Funding for any of the components that would be constructed will need to be identified on a phased project by project basis. This will include projected increased staffing, debt and operational costs. In an attempt to identify funding for these projects, the current budget includes an additional \$3 million in funding for future debt obligation needed for public safety facilities.

Economic Community Development Fund

This fund which was allocated at \$1.5 million in the current fiscal year would establish a funding mechanism to assist in activities that would enhance infrastructure or services in the unincorporated areas in the County. The Community Development Fund is established to provide funding for one-time projects/programs benefiting the unincorporated area that demonstrates strong local support/commitment and a general public benefit. Priority will be placed on infrastructure improvements, seed and local match funding, and strategic planning for the creation of improvement districts. All grants will place an emphasis on sustainability.

While this Project Fund is not typical of a capital improvement project, it does provide a significant General Fund contribution for one-time projects/programs benefiting the unincorporated areas of the County.

Public Works Department Projects

The Road and Bridge budget of over \$34 million anticipated the cost of Road's projects for the 2007-2008 Fiscal Year. The current year operating budget reflects the Department's change in budgeting methodology whereby all projects were included in the regular budget process instead of individual budget actions approving each project when ready to proceed. Also included was \$5 million in Proposition 1B funds for additional road improvement projects. The current budget provides funding for approximately \$26 million in road construction projects. Public Works is initiating a resurfacing program with the goal of resurfacing a minimum of 5% of the County's approximately 1,600 miles of roadway on an annual basis.

General Services Building Maintenance Deferred Maintenance Schedule

The Fiscal Year 2007-2008 budget includes \$500,000 for deferred maintenance projects of County facilities. These projects include improvements to County structures and repaving and improvement of County parking areas. The identified needs far exceed the amount included in the budget at this time, with funding options to continue to be planned for in order to meet the cost of protecting and extending the County's fixed assets into the future.

Stanislaus County Debt Capacity

There are two primary factors to be considered when acquiring public debt. The first is market rating and access. The second is local budgetary constraints that include economic and financial trends.

Currently, the County has a total direct debt of \$167 million, of which \$63 million is for the Pension Obligation Bond. The County's net debt obligation for Fiscal Year 2007-2008 is \$13.5 million. Off setting revenues equal \$5.7 million leaving a total net debt obligation of \$7.8 million. Based on the current repayment schedule, approximately 68% of debt will be paid off within the next ten (10) years.

The County's annual revenue growth has in large part been from its secured tax base and not from an expansion in its economic base. The County's wealth and income levels are below State and Federal median; however the County's financial ratios exceed the Rating Agencies median and are considered to be very strong. The County has the strongest fund balance and reserves (15.3%) compared to Peers median (8.7%). County AV per capita (\$57,296) is slightly higher than the median (\$55,317) for its peer group. Debt per capita is approximately \$243 which puts it in the moderate range. However, the County's debt service as % of General Fund expenditures is second to the highest among its peer group.

A future borrowing of \$72 million is prudent as a result of the County's strong budget controls and current financial ratios. Also, the County has steadily increased the unreserved General Fund fund balance. There is a significant amount of offsetting revenues (42%) to fund debt service payments. The current repayment schedule will make possible a pay-off of approximately 65% of the County's debt in the next ten (10) years.

An additional debt of \$72 million would result in an annual total debt service of approximately \$5.7 annually. If revenues off sets remain at the same level, as in the existing borrowings, the annual debt payment on the new borrowing would be approximately \$3.3 million annually. This level of borrowing would not jeopardize the County's market rating. The County's level of debt is in the moderate range for counties over 150,000 compared to the S&P Ratio Ranges. The

County has earned a rating upgrade from Standard & Poor's to A+ for its Certificate of Participation 2007 Refunding.

Organization of the Final Capital Improvement Plan

This Final Capital Improvement Plan is categorized according to each requested project's current implementation status (Approved/Funded; Pending Project Implementation; Future Project/Master Planned; or Future Project/Pending Analysis.) The Final CIP is further sorted by priority of the Board of Supervisors, consistent with the County's budget. Projects are grouped by department within each budget area.

A detailed description of each project is provided in the tabs identifying the Board of Supervisors' priorities. The anticipated implementation date of each project start and completion is provided. The beginning of a capital project is defined as the initial acquisition or pre-architectural planning and design effort. A project may extend over several fiscal years in a major construction effort, or where a project is developed in concurrent phases. Implementation of some projects is contingent upon securing funding sources and, as a result, the timing of some projects may be advanced or delayed accordingly.

A summary of the Final CIP is provided in the Section entitled "CIP Implementation Categories." In this section, the timing of projects by implementation priority is provided including an analysis of the total County cost of projects per year. This analysis is useful in comparing the County's budget and debt capacity.

The detailed project listing in the Board priority sections contain the following information:

CIP Category:	Categorization of project priority: Approved/Funded; Pending Implementation; Future Project/Master Planned; or Future Project/Pending Analysis.
Board of Supervisors' Priority:	The adopted Board priority that each project is designed to achieve or promote.
Lead Department:	County department or agency taking the "lead role" in implementation of the project.
Budget Category:	Service category of lead department as listed in the current County Final Budget.
Project Title:	Brief name of project.
Project Description:	A brief description of the project.
Project Number:	Reference number used to identify projects. The project reference number begins with the (beginning) fiscal year CIP list that this project was introduced.
Total Estimated Cost:	Current value (2007) estimated cost of the entire project, including planning and conceptual design, land, fees and other professional services, construction, demolition, furnishings and equipment and project management.

“Approved/Funded” projects generally have had a detailed cost estimate analysis completed; however, conceptual costs have been estimated for other future project requests.

County Estimated Cost: Current value (2007) estimated net cost of the project for which Stanislaus County is responsible.

**Implementation Date:
(Project Start – Completion)** Calendar year that the project is anticipated to begin and to be completed (if appropriate.) Project start and completion dates are estimated pending the availability of funding, specific project review by the Board of Supervisors and overall department prioritization for implementation.

Location: Projects that are not specifically associated with a single location are listed as “countywide” – including funding projects and equipment acquisition.

Other Stakeholders: A list of other departments or agencies in addition to the lead department that are involved in the project. May include tenants, users, partners or other interests.

Source Document: A document approved by the Board of Supervisors that provides justification of the need for, or a master plan including this project.

Source of Funds: Identified source of funding for this requested project.

Budget Approval Status: Indication of the status of the Board of Supervisors' approval of this project's budget, if any.

Project Status: Brief status of the project development and Board of Supervisors' actions regarding this project.

Several indices are provided at the back of this document to assist in locating specific project information based on a project's lead department, location, or CIP project number.

For Further Information

If you would like further information about the Final Capital Improvement Plan, or any specific project that it contains, please contact:

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